

Renewable phenol for DSM

A process for chemicals and fuels

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HEALTH • NUTRITION • MATERIALS

DSM at a glance (2014)



- DSM is a global Life Sciences and Materials Sciences company active in health, nutrition and materials
- DSM delivers innovative solutions that nourish, protect and improve performance in global markets such as food and dietary supplements, personal care, feed, medical devices, automotive, paints, electrical & electronics, life protection, alternative energy and bio-based materials
- DSM and its associated companies deliver annual net sales of about €10 billion with approximately 25,000 employees

Including 2014 pro-forma and pro-rata (annualized) sales & number of employees (ultimo 2014) of non-consolidated Associates & Joint Ventures (for sales this is mainly DPx Holdings and DSM Sinochem Pharmaceuticals)



Three attractive innovation platforms



DSM Biomedical Innovative materials that deliver more advanced clinical procedures and improved patient outcomes



DSM Bio-based Products & Services Advanced enzymes and yeast platforms: enabling advanced bio-energy and

bio-based chemicals



DSM Advanced Surfaces Smart coatings and surface technologies to boost performance in the solar industry

Bringing Life Sciences and Materials Sciences competences together





DSM offers products & solutions to a wide range of markets

* Excluding the activities for which we announced a partnership with CVC Capital Partners in March 2015, of which DSM remains a 35% shareholder and excluding our non-consolidated Associates & Joint Ventures



DSM Products



And without fossil raw-materials?

EcoPaXX[®]





Aromatics and phenols for materials and vitamins







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Challenge: develop a sustainable process

One of the biggest hurdles of true implementation of "sustainable processes" is their lack of cost-competitiveness.

> Goal: develop cost-competitive bulk processes using renewable raw materials

What makes a bulk chemical process feasible?

- Besides quality of the product... its selling price.
- Cost effective process fixed costs, variable costs, capital investments
 - Size of the production ٠
 - A larger plant can operate at a lower unit production costs than a small plant
 - Complexity of the process
 - The simpler, the better
 - Operating mode
 - For bulk processes only continuous mode is of interest
 - E (ton of product/ton of waste) >>> 1 (otherwise too expensive)
 - Sufficient concentration of the desired product

> 2 wt.% (e.g. 10 kta plant requires 500 kta crude bio-oil) -

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The best conversion technology

Concentration of phenols

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The best conversion technology

The playing field

Extract phenol from Bio-Oil

First extract acid - then phenol

First extract acid - then phenol

The new playing field

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HDO chemistry

The really new playing field

First extract acid - then phenol

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Summary

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